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Lessons Learned From Real World CISOs

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Connect to
Protect

PANELISTS:

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CISO
Rich Products

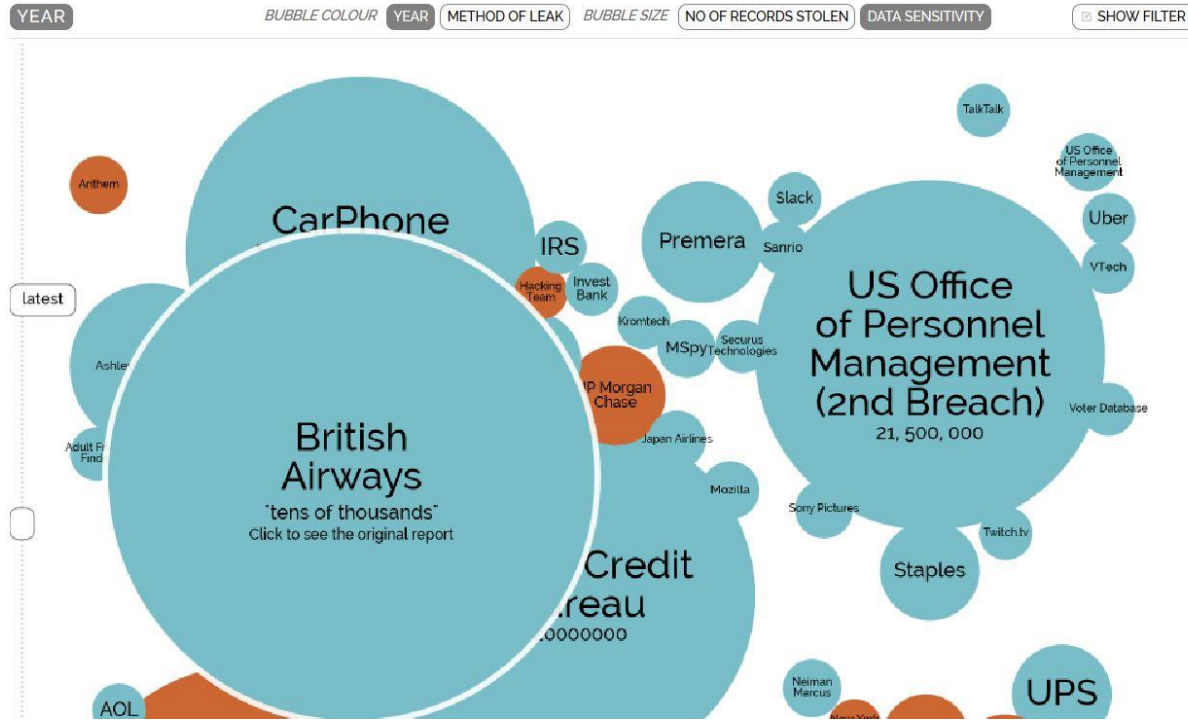


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Business Impact Often Looks Different



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Source: Informationisbeautiful.net



- Balancing demands
 - Reduce threat impact to business
 - Reduce security impact to business
- Demands of particular industry/vertical
- Organizational drivers
- **Almost invariably, the organizations with the least cyber incident impact have the strongest CISOs and security teams.**

- I've asked each CISO to open with:
 - What are their top cybersecurity issues are for 2016 in their vertical, and how they plan to attack them.
 - What advice they have for the audience.
- We will then open up for audience questions. This is your opportunity to get specific and bring home information to apply when you get back.



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Randy Marchany

CISO VA Tech

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Who Am I?



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- CISO at VA Tech
 - 40+K node network. dual stack IPV4, IPV6 network since 2005
 - Multi-national – Main campus (Blacksburg, VA), Remote campuses - NOVA
- My IT Security Philosophy
 - All Security is Local, all Monitoring is Central
 - The Business Process trumps the Security Process
 - Learn the business process before imposing security requirements
 - Restrictive security practices cause worse problems overall



It Takes a Team



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VT Cyber Security Strategy



- University has 3 main business processes
 - Academic, Administrative, Research
- Academic
 - Open access needed – The ISP model
- Administrative
 - Traditional corporate security model
- Research
 - Hybrid
 - Open access
 - Restricted research, e.g. ITAR



- BYOD
 - All students required to purchase their own computers, bring their own smartphones. We've been doing this since 1984
- The 20 Critical Controls are the foundation of VT cybersecurity strategy
- Security architecture must blend traditional corporate security with ISP security architecture
- Don't care what comes in, worry about what leaves the net
- Protect the sensitive data regardless of where it's located



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BUSINESS SUMMARY

\$3.5B

ANNUAL SALES

10,000+

ASSOCIATES

4,000+

PRODUCT CODES

36

GLOBAL MANUFACTURING
FACILITIES

PRODUCTS

- Toppings & Icings
- Cakes & Desserts
- Pizza & Flatbreads
- Bakery Products
- Breads & Rolls
- Nut-Free Cookies
- Shrimp & Seafood
- Appetizers & Snacks
- Bar-B-Q
- Meatballs & Pasta
- Gluten-Free
- Syrups & Soaked Cakes
- Frozen Beverages

Global Food Manufacture Information Risk Management Program Profile



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Don Smyczynski
Information risk
management leader

- 5,000 knowledge workers operating in over 100 countries
- 36 discrete manufacturing plants in 10 different countries
- Federated IT / Security organization over 120 professionals supporting a common strategy
- Leverage Managed Services to scale program



2016 Top Five IT Security Concerns:



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1. Theft of IP
2. Compromise of Industrial control systems
3. Breach of Energy management systems
4. The IoT wave
5. Management of Vendor access



Strategy to Address Top Concerns



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1. Identify and prioritize risks, Implement controls, and continually test for compliance
2. Well-structured and tested data backup program
3. Isolate access and encrypt data
4. Privileged account management that incorporates a structured vendor management posture
5. Defined and adherence to standards
6. Audit for compliance
7. Segregation of the production network and office network



By three methods we may learn Wisdom:

- 1. By reflection, which is noblest*
- 2. By imitation, which is easiest*
- 3. By experience, which is the bitterest*

Confucius