

# RSAC<sup>®</sup>Conference2015

San Francisco | April 20-24 | Moscone Center

SESSION ID: CRWD-T09

## Be Heard: Developing Effective Board-Level Communications for the CISO

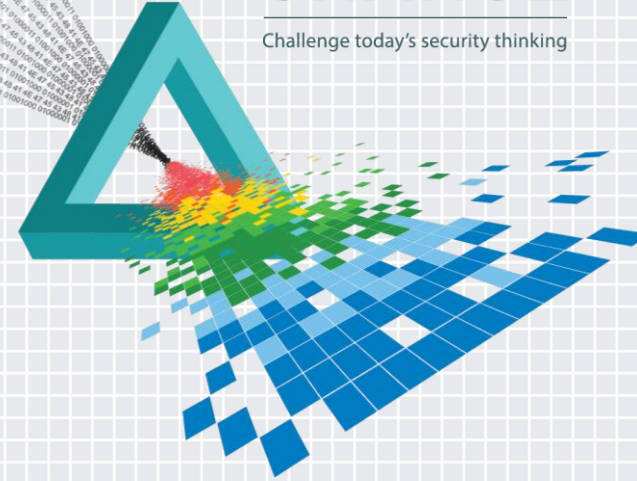
**Kai Axford**

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Accuvant + FishNet Security  
@kaiax33

# CHANGE

Challenge today's security thinking



# Prepping the Board: Guidance from the NACD....

- ◆ Enterprise-wide risk management issue
- ◆ Legal implications
- ◆ Regular and adequate time on the agenda
- ◆ Enterprise-wide cyber-risk management framework
- ◆ Specific plans associated with each risk approach





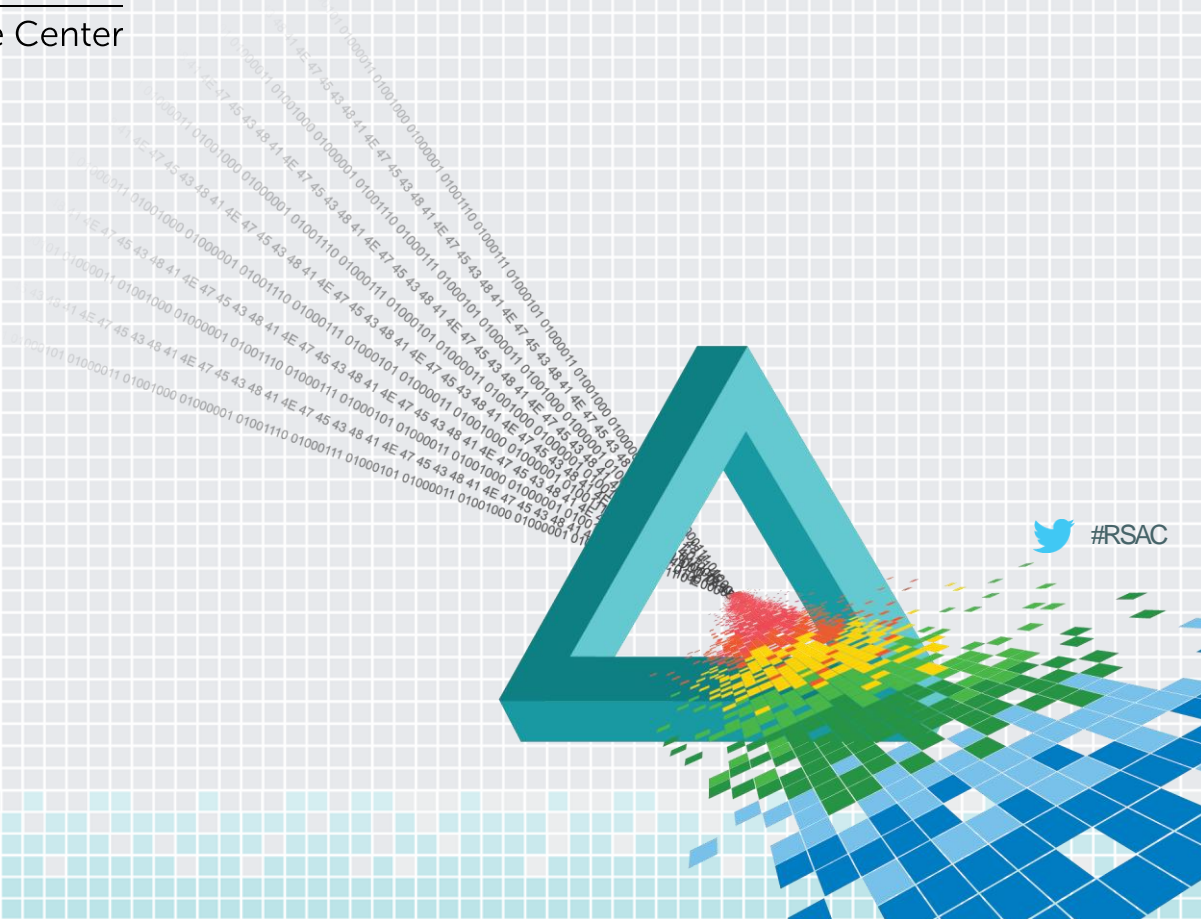
# We need to effectively communicate

- ◆ Everyone communicates.....not everyone communicates effectively.
- ◆ Like bees and dogs, Board members can smell fear
- ◆ Say it – “*That’s a great question and I will get back to you.*”
- ◆ Two simple items for success:
  - ◆ Preparation
  - ◆ Attitude

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## Let's Discuss!

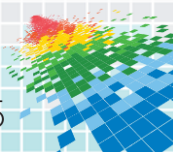
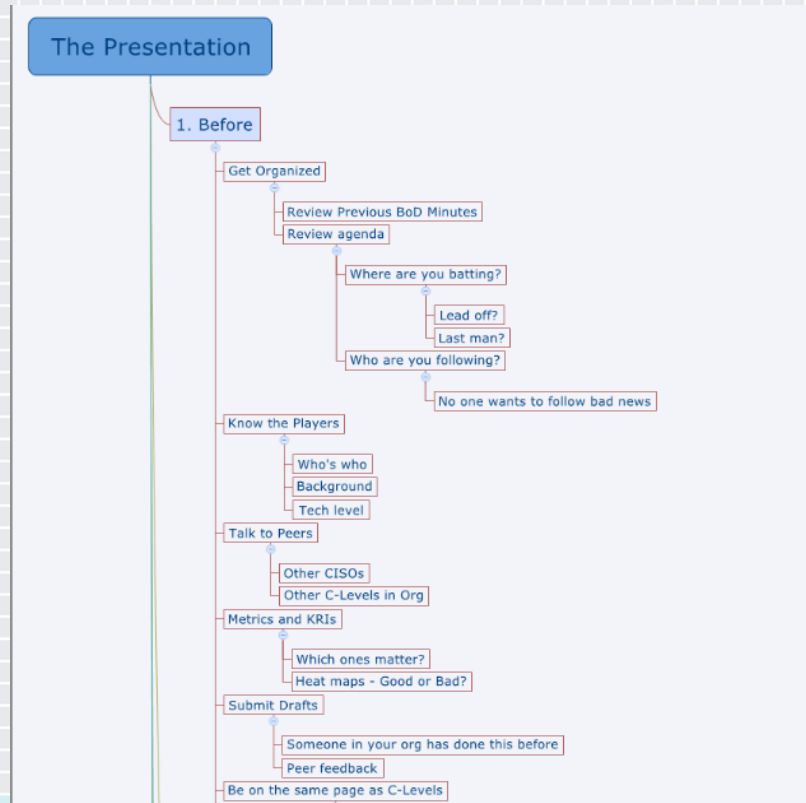




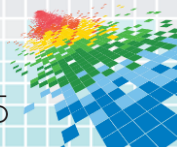
# Apply It – Getting Ready

- ◆ 90 Days Prior:
  - ◆ Identify board members and their backgrounds
  - ◆ Determine when you will be speaking
- ◆ 60 Days Prior:
  - ◆ Talk to peers
  - ◆ Define risks in business terms
- ◆ 30 – 14 Days Prior:
  - ◆ Pull and validate metrics
  - ◆ Rehearse!
  - ◆ Be confident! “You got this.”
  - ◆ (and if you don’t...remember InfoSec is a **-4.7% unemployment** industry!)

# Mind Map – The Presentation (screenshots)

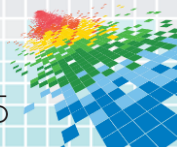


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